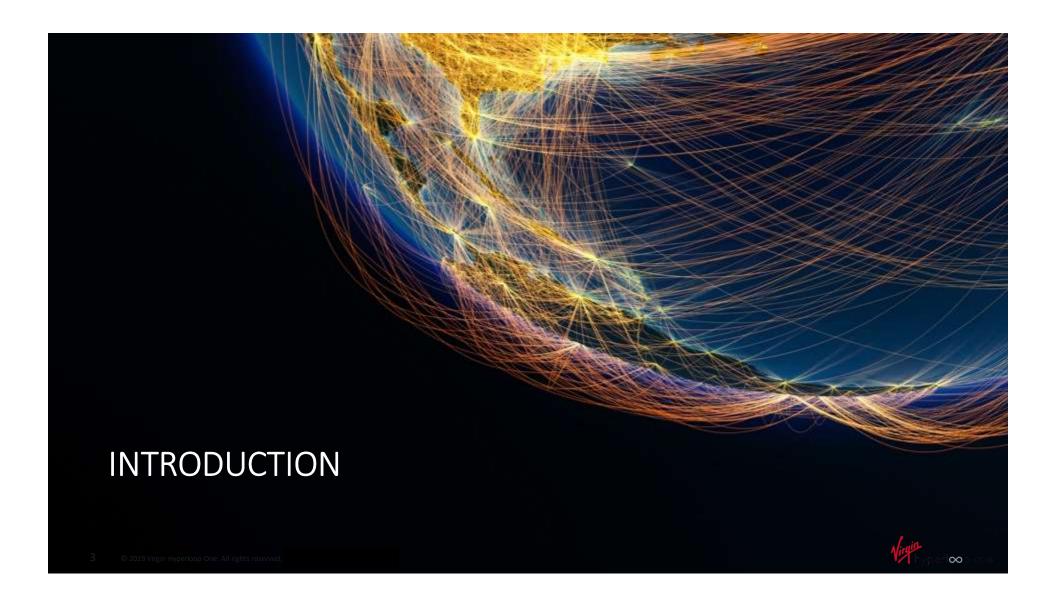


Agenda

- 1. Introduction
- 2. Key Features
- 3. Certification
- 4. Vision for Hyperloop
- 5. Path to the Future
- 6. Conclusion





Introduction: Market Demand

People want to travel...

- Fast and in a predictable fashion: time is money.
- Affordable ticket price.
- Comfortably, no violation of personal space.
- Safely, in a way environmentally friendly.
- Door to door is the dream, on-demand becoming a must (shortest waiting time).
- And be able to live where they want...

Cities are looking for...

- Solutions to congested urban areas.
- Cost-efficient and non-disruptive upgrades or expansions of existing transportation networks.
- Mass commuting within wide urban areas, allowing local business and residential developments.
- Safest transportation system with lowest possible environmental impact.

States/Governments are looking for...

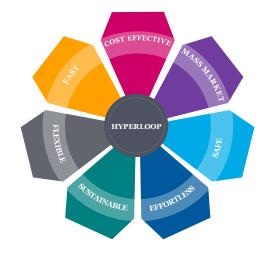
- Cost-efficient solutions allowing mass intercity commuting, business development and job creation.
- Integration between transportation modes allowing rapid transfer between key nodes.
- Innovation, being at the cutting edge of technology.
- Safest transportation system with lowest possible environmental impact.
- The most efficient way to "regulate" any emerging transportation solution...



Introduction: Hyperloop

In response to the market demand, hyperloop offers a new mode of transportation in which vehicles carrying passengers or cargo can travel at ultra-high-speeds (up to 1,000 kph) in a low-pressure environment (100 Pa) within an enclosed structure:

- Based on ground-breaking technology.
- Comfortable travel at airlines speeds.
- On-demand, reliable transport for passengers and cargo.
- High capacity, enabling mass transportation: more than 16,000 passengers per hour per direction.
- Economically competitive alternative to existing transportation means.
- Connecting cities like metro stops.
- No limitation in terms of integration with existing transportation modes.
 - Hyperloop is a complement.
- Modular deployment with significantly less footprint than highspeed railway.
- At least as safe as existing transportation means.
- Zero direct emissions, energy efficient... a response to the climate change crisis!





Introduction: Hyperloop

New technology bringing transformative change in transportation



Autonomous Control Platform



Introduction: Hyperloop

A hybrid transportation system...

- Pods travel on a guideway like a train, become autonomous like autonomous cars.
- Fast moving in low pressure environment like a plane.
- Docking/undocking at portals.
- With levitation/guidance/propulsion/braking using magnetic technology.

As such, several parts of the system have pedigree in terms of safety and regulatory framework. Key innovative aspects reside in:

- The usage of existing technologies in different application and environment.
- Flight control system, control and command system.
- Safety and performance targets.



Introduction: Virgin Hyperloop One

On a mission to create fast, effortless journeys that expand possibilities and eliminate the barriers of distance and time

\$370+ million

In funding raised from venture and strategic investors 400+ tests

Run at the world's first full-scale hyperloop test site 200+ employees

Specializing in aerospace, transportation, infrastructure, construction, etc. 9+

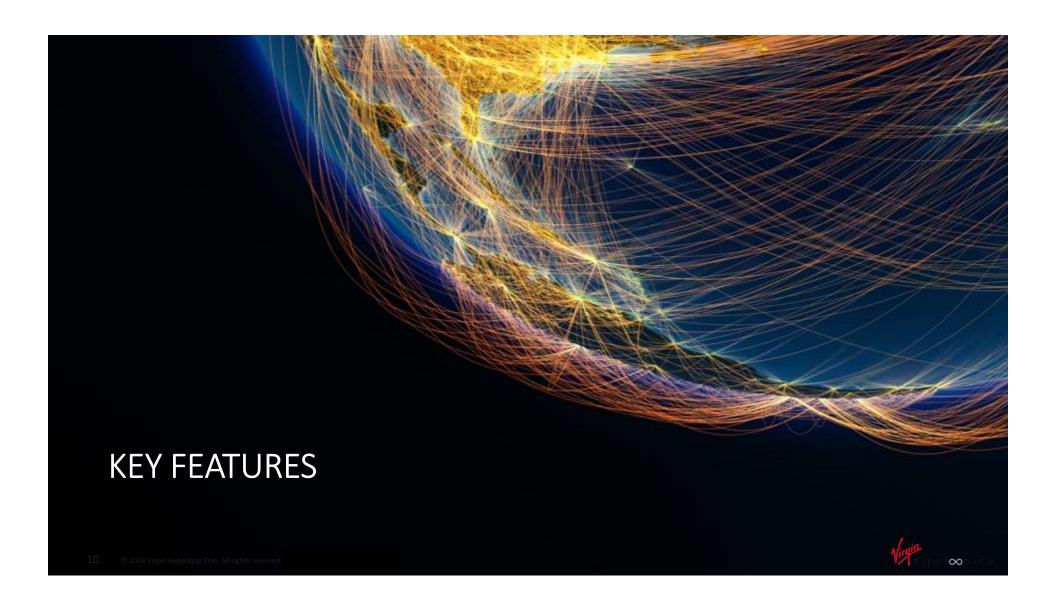
Projects

Around the world



Introduction: Virgin Hyperloop One Los Angeles Innovation Campus





Key Features

Solution includes

- Wayside and on-board safety-critical real-time systems
 - Control & command (like a train) involving both wayside and on-board.
 - Flight control (like an aircraft).
 - Pressure management and tube environmental control system.
- High-dependability system to ensure mission-criticality of the flight
 - Multiple redundancies.
 - Graceful degradation of operations.
- Pods travelling in convoys.
- Wayside <> Pod and Pod <> Pod communication.
- Line-of-sight via sensors.
- On-demand operations and traffic supervision.

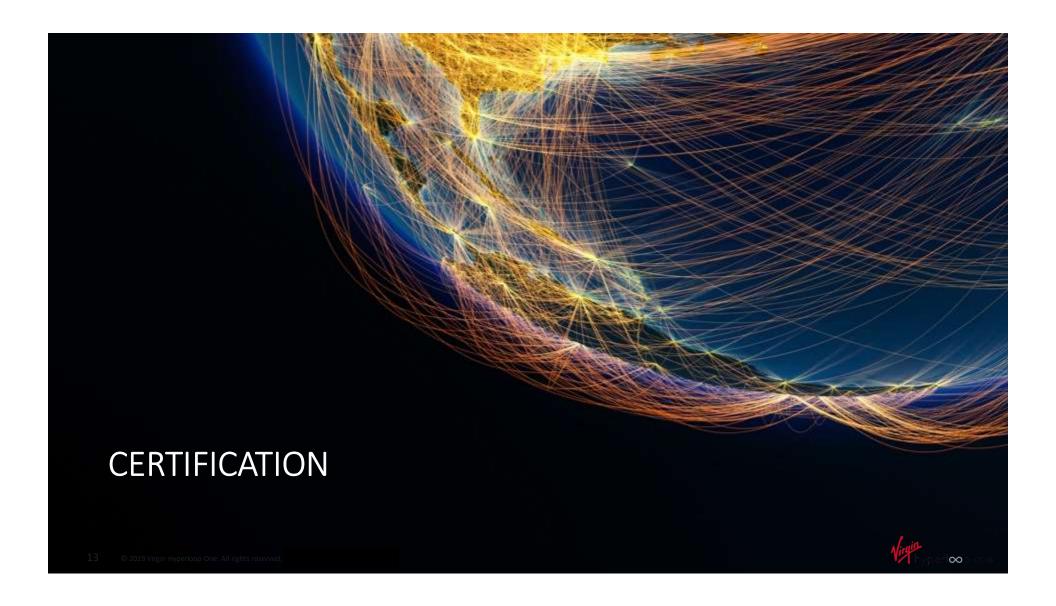


Key Features

Some related safety challenges

- Driving timing performance for sensing, computing, communicating, reacting, and headway constraints.
- High throughput via convoying: high safety target on individual pod system.
- Flight control system algorithms.
- Adaptiveness to maximize responsiveness and safely manage degraded modes.





Certification: Definition

Aviation

- The legal recognition that a product, service, organization or person **complies with the applicable requirements**.
- Authority: organization or person responsible within the country concerned with the **certification of compliance** with applicable requirements.
- Certification is **generic**: once a type is certified, any aircraft of that type is allowed to fly providing certification conditions are fulfilled.

Railway

- The process of analysis to determine whether the design authority and the validator have achieved a product that meets the specified requirements and to form a judgement as to whether the product is fit for its intended purpose.
- Accredited organization: body responsible for delivering an assessment or a certificate.
- Authority: body responsible for delivering the **authorization for revenue service** of the safety-related system.
- Certification is **generic**: a generic product or generic system.
 - Once a type is certified, any railway application of that type is allowed to enter revenue providing certification conditions are fulfilled in the context of authorization for entering service revenue (CROSS-ACCEPTANCE).
- Service revenue authorization is **specific**: a particular system made of a particular guideway and specific vehicles is allowed to enter revenue providing certification conditions are fulfilled.
 - Technical interoperability creates the opportunity for generic authorization e.g. specific vehicles allowed to operate on any compliant guideway.



Certification: Definition

Hyperloop

- Approach may be similar to Railway.
- The Authority (state/country) grants under fulfillment of certain criteria authorizes a particular hyperloop system (infrastructure and pods) to enter into revenue service providing certification conditions are fulfilled.
- Service revenue authorization is **specific**.



Certification: Regulations

No existing regulations or standards addressing hyperloop system, no existing process for certification of a hyperloop system.

- Regulatory framework usually results from extensive accumulated knowledge and experience on systems.
- Establishing such framework can be lengthy depending on region, context, approach (e.g. prescriptive vs. performance-based).

However, dialogue is progressing well in several regions...

- In the U.S.: USDOT/Non-Traditional and Emerging Transportation Technology (NETT) Council.
- In Europe: Directorate-General for Mobility and Transport (DG Move).
- In India: Principal Scientific Advisor (PSA)/Consultative Group on Future Transportation (CGFT).



Certification: Standard Framework

5th Mode of Transportation System

Hyperloop is considered as the 5th mode of transportation

- It is a kind of guided transportation...
- It is like a plane...
- It uses autonomous vehicles like an autonomous car...

Railway standards such CENELEC 50126 (IEC 62278) being studied as a general framework

- CENELEC 50126 is derived from IEC 61508 but specialized for railway transportation.
- CENELEC 50126 covers from concept until decommissioning.
- CENELEC 50126 is used for classic railway, subway and tramway.
- CENELEC 50126 introduces the notion of code of practice.
 - It allows usage of other standards (such as DO-178) for some parts.
 - It allows usage of certified product from another domain based on CROSS-ACCEPTANCE process.





Vision for Hyperloop System

Goal for any hyperloop company

- A hyperloop system authorized by the relevant authority to enter into revenue service based on fulfilment of established criteria within this decade.
 - Criteria should include independent positive review by an accredited (or approved) Independent Safety Assessor (ISA).
 - The first hyperloop success will trace a successful path forward for the entire hyperloop industry.

Standardization of hyperloop systems

- A standard framework for any hyperloop system, mostly performance-based.
- Common criteria worldwide and mutual recognition of certification authorities.
 - Report from an accredited ISA covering generic product layer on one application should be a valid piece of the certification argument anywhere: CROSS-ACCEPTANCE principle.

Interoperability of hyperloop systems

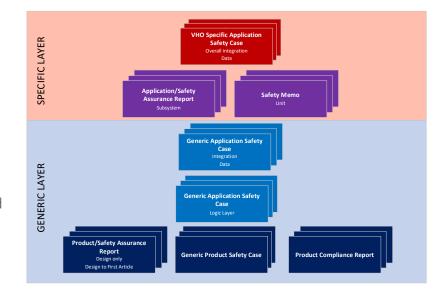
• A technical objective with network/line interconnection benefits, but currently we see variability of potential design concepts and stages of development.



Vision for Hyperloop System

Goal to optimize hyperloop solution deployment.

- Internal certification based on safety cases and Independent Safety Assessments (ISA)
- Deployment phases within a project addressed by an approach by "unit"
- Subsequent deployments are optimized in terms of certification
 - A stable generic layer of the hyperloop system certified by an Authority for a certain use and in a certain environment should be acceptable by another Authority for a similar use and in a similar environment.
 - Promotion of cross-acceptance concept.
- "Nested Safety Case"







From technology company to mature transportation company

- Starting point: an organization technology company focusing on prototyping using latest technologies for innovative solutions
 - Building test rigs, in laboratory and at scale.
 - Fast moving: iterative, evolving rapidly.
- Challenge: transitioning from a technology company to a transportation company, while maintaining creativity and agility.
- How do we get there?
 - Create a competent organization from a transportation viewpoint: organization (new constraints and functions), people (new roles), processes/tools.
 - Increase safety maturity:
 - By recruitment: expertise from transportation industry.
 - By training of personnel to enhance their understanding...
 - Certify a Quality Management System (ISO).
 - Coaching of engineers by experienced services.





From prototyping to safety-graded solution

- Starting point: an advanced design solution down to the detailed level building on a full scale functioning prototype.
- Challenge: certify a new transportation technology within timescale compatible with the market.
- How do we get there?
 - Breakdown the overall system into technological blocks which have engineering pedigree or legacy.
 - Create customized safety rationale for the identified technological blocks and identify pertinent risk assessment criteria:
 - Supporting safety-critical and mission-critical behaviors.
 - If proven technological block (with legacy from another industry), ensure that the impact of specifics created by hyperloop's environment/application is controlled.
 - Iterate on requirements at all levels:
 - Use robust engineering, safety and verification processes to allow justification by analysis and in-house testing.

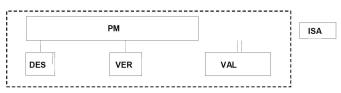




From prototyping to safety-graded solution

- Starting point: a delivery program subject to aggressive funding priorities to secure investor will.
- Challenge: support compressed program timelines while bringing in the reality of discipline, rigor and effort required for safety-critical developments.
- How do we get there?
 - In the absence of regulatory and standard framework:
 - Review, adopt and rollout (parts of) existing industry standards through a controlled internal process.
 - Adopt a proven umbrella framework allowing safety-critical developments and allowing flexibility in terms of approach to risk analysis: IEC 62278.
 - Design a risk matrix allowing achievement of overall safety and service availability targets.
 - Align organization with respect to the selected framework.
 - Independent evaluation by external services of the organization's readiness for production of a commercial safety-critical system.





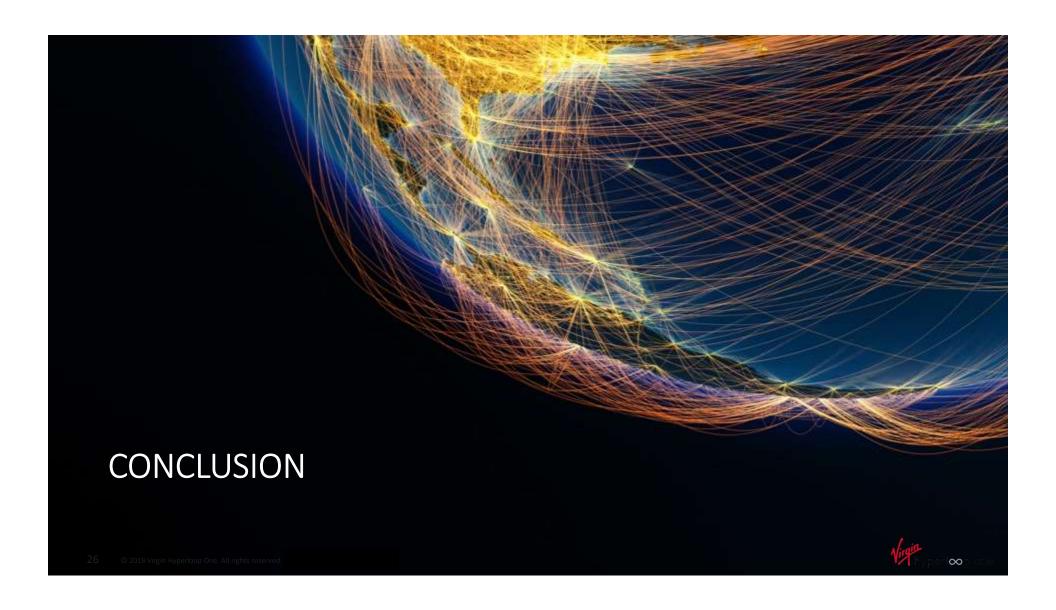


From safety-graded solution to first application

- Starting point: a solution designed from scratch with no performance records, with no "acceptance" legacy (or free from any "acceptance" legacy).
- Challenges
 - Progressing the design and implementation of a full transportation system at a fast pace while the regulatory framework is being defined.
 - Building a strong safety argument acceptable to any future Authority.
- How do we get there?
 - Secure the attention from transportation departments and authorities that this technology is moving forward...
 - Engage with and support proactively transportation bodies working on new technologies for regulatory purposes.
 - Define requirements and adopt processes based on best practices in other industries (and hence most likely to be acceptable) using diversity of in-house expertise and collaboration with technical advisors.
 - Capitalize on the history of transportation safety and carry over proven features and principles: systematic Lessons Learnt implementation to maximize the chances to get it right up-front.
 - Engage Independent Safety Assessors (ISA) with worldwide reputation and access to expertise from various transportation industries.
 - Build full scale test track e.g. Hyperloop Certification Center (HCC).







Conclusion

Introducing an innovative transportation system such as hyperloop raises a range of real challenges

- A hybrid system designed to be at least as safe as other existing transportation systems.
- Many technical safety challenges incl. in embedded realtime systems, but common problematic with other transport systems.
- Starting points and goals are clear, success depends on chosen path.

Challenges are overcome by

- Executive commitment to safety.
- Engineering excellence and diversity of people.
- No complacency, appetite for continuous learning and doing things right.
- Learning from the transportation industry: ERTS 2020 onwards.

Virgin Hyperloop One, functional testing starting 2021!







